

August 8, 2025

OBAYASHI CORPORATION

Toshimi Sato,
Representative Director, President and CEO
(Securities code: 1802; Tokyo Stock Exchange Prime Market)

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Notice of Cancellation of Treasury Shares

(Cancellation of Treasury Shares Pursuant to Article 178 of the Companies Act)

OBAYASHI CORPORATION (hereinafter referred to as the “Company”) hereby announces that, at a meeting of the Board of Directors held on August 8, 2025, it resolved to cancel treasury shares acquired based on the resolution of the Board of Directors dated February 10, 2025, pursuant to Article 178 of the Companies Act. The details are outlined below.

1. Class of shares to be cancelled: Common shares
2. Number of shares to be cancelled: 14,558,600 shares
(2.0% of the total number of issued shares before the cancellation)
3. Date of cancellation: August 29, 2025 (Scheduled)

Reference:

Total number of issued shares after the cancellation: 706,951,046 shares

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