October 3, 2025

OBAYASHI CORPORATION
Toshimi Sato,
Representative Director, President and CEO
(Securities code: 1802; Tokyo Stock Exchange Prime Market)

Inquiries to: Tatsuro Nishi,
General Manager of General Administration Department
(Tel: +81-3-5769-1017)

Notice Concerning the Status of Acquisition of Own Shares

(Acquisition of Own Shares under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 165, Paragraph (2) of the Companies Act)

OBAYASHI CORPORATION (hereinafter referred to as the "Company") hereby announces the status of acquisition of own shares resolved at a meeting of the Board of Directors held on August 8, 2025, the matters concerning the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act of Japan, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

1.	Class of shares acquired:	Common shares
2.	Total number of shares acquired:	2,815,100 shares
3.	Total amount of share acquisition costs:	¥ 6,942,990,139
4.	Acquisition period:	From September 1, 2025, to September 30, 2025 (on execution basis)
5.	Method of acquisition:	Purchase on the Tokyo Stock Exchange

(Reference)

1. Resolution at the Board of Directors meeting held on August 8, 2025

(1)	Class of shares to be acquired:	Common shares
(2)	Total number of shares to be acquired:	25,000,000 shares (maximum) (3.6% of total number of issued shares (excluding treasury shares))
(3)	Total amount of share acquisition costs:	¥ 40,000,000,000 (maximum)
(4)	Acquisition period:	From August 12, 2025, to December 30, 2025

2. Cumulative total of own shares acquired (As of September 30, 2025 on execution basis)

(1)	Total number of shares acquired:	5,950,200 shares
(2)	Total amount of share acquisition costs:	¥ 14,414,232,467