OBAYASHI

FASF MEMBERSHIP

Note: This document has been translated from the Japanese original, "Kessan Tanshin" and a part of "Kessan Setsumei Shiryo," for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

February 9, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)

Company name: OBAYASHI CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 1802
URL: https://www.obayashi.co.jp/en/
Representative: Toshimi Sato, Representative Director, President and CEO
Inquiries: Yoshiaki Takata, General Manager of Accounting Department
Telephone: +81-3-5769-1701
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	1,832,429	(3.6)	142,725	46.2	151,645	42.8	131,761	37.3
December 31, 2024	1,900,381	11.7	97,603	90.6	106,198	73.8	95,964	102.1

Note: Comprehensive income For the nine months ended December 31, 2025: 154,002 Millions of yen [143.1%]
For the nine months ended December 31, 2024: 63,361 Millions of yen [(40.8)%]

	Profit attributable to owners of parent per share (EPS)	Diluted profit per share
Nine months ended	Yen	Yen
December 31, 2025	188.39	—
December 31, 2024	133.84	—

Note: Due to a change in accounting policy, results for the nine months ended December 31, 2024, have been re-presented retrospectively.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share (BPS)
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2025	3,145,710	1,248,303	38.0	1,737.14
March 31, 2025	3,042,778	1,210,201	38.1	1,628.88

Reference: Equity
As of December 31, 2025: 1,194,148 Millions of yen
As of March 31, 2025: 1,158,245 Millions of yen
Note: Due to a change in accounting policy, results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	40.00	—	41.00	81.00	57,911	39.9	5.0
Fiscal year ending March 31, 2026	—	41.00	—					
Fiscal year ending March 31, 2026 (Forecast)				46.00	87.00		35.7	

Note: Revisions to the forecast of cash dividends most recently announced: Yes
Refer to "Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)" (disclosed on February 9, 2026) for the forecast of cash dividends for the fiscal year ending March 31, 2026.
Due to a change in accounting policy, dividend payout ratio (consolidated) and ratio of dividends to net assets (consolidated) for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

3. Consolidated forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Profit attributable to owners of parent per share (EPS)
Fiscal year ending	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
March 31, 2026	2,570,000	(0.8)	195,000	36.9	205,000	34.7	170,000	17.0	244.03

Note: Revisions to the consolidated forecasts most recently announced: Yes
Refer to page 1 of the appendix and "Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)" (disclosed on February 9, 2026) for the consolidated forecasts for the fiscal year ending March 31, 2026.
Year-on-year percentage changes are comparisons with the previous fiscal year's figures, which reflect retrospective application of a change in accounting policy.

Notes:

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: Yes

(iii) Changes in accounting estimates: None

(iv) Restatement: None

Refer to page 14 of the appendix, (3) Notes to the Consolidated Financial Statements "Notes Regarding Changes in Accounting Policies" for details.

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

December 31, 2025	706,951,046 shares
March 31, 2025	721,509,646 shares

(ii) Number of treasury shares at the end of the period

December 31, 2025	19,528,835 shares
March 31, 2025	10,439,266 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	699,417,629 shares
Nine months ended December 31, 2024	716,989,466 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

1. Refer to page 1 of the appendix and "Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)" (disclosed on February 9, 2026) for consolidated forecasts.
2. Forward-looking statements and figures in this document are based on the information that the Company is able to obtain at the present point. Actual results may be different due to various factors.

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1. Overview of Operating Results and Financial Position

(1) Overview of operating results

Consolidated net sales for the first nine months of the fiscal year ending March 31, 2026 (from April 1 to December 31, 2025), amounted to 1,832.4 billion yen, a decrease of 67.9 billion yen (3.6%) from the same period of the previous fiscal year, due to a decline in the domestic building construction business compared to the same period of the previous fiscal year, which benefited from progress with large-scale projects, and also due to new orders being strategically received in alignment with the current construction capacity. In terms of profit and loss, operating income amounted to 142.7 billion yen, an increase of 45.1 billion yen (46.2%) from the same period of the previous fiscal year. Ordinary income amounted to 151.6 billion yen, an increase of 45.4 billion yen (42.8%) year-on-year. These were mainly due to factors including change orders and greater contribution from highly profitable construction projects in the domestic building construction business, an increase in and steady progress with projects in hand in the overseas civil engineering subsidiaries, and the sale of developed properties in the real estate business. Profit attributable to owners of parent amounted to 131.7 billion yen, an increase of 35.7 billion yen (37.3%) year-on-year.

(2) Overview of consolidated financial position

Total assets increased by 102.9 billion yen (3.4%) compared with the balance at the end of the previous fiscal year, amounting to 3,145.7 billion yen as of December 31, 2025. This was mainly due to increases in trade receivables related to construction contracts (the sum of notes and accounts receivable from completed construction contracts and other and electronically recorded monetary claims) and in costs on uncompleted construction contracts, despite a decrease in cash and deposits.

Total liabilities increased by 64.8 billion yen (3.5%) compared with the balance at the end of the previous fiscal year, amounting to 1,897.4 billion yen as of December 31, 2025. This was mainly due to an increase in interest-bearing debt such as commercial papers despite a decrease in trade payables related to construction costs (the sum of notes and accounts payable for construction contracts and other and electronically recorded obligations). The balance of interest-bearing debt increased by 138.7 billion yen (38.2%) compared with the balance at the end of the previous fiscal year, amounting to 501.4 billion yen as of December 31, 2025.

Total net assets increased by 38.1 billion yen (3.1%) compared with the balance at the end of the previous fiscal year, amounting to 1,248.3 billion yen as of December 31, 2025. This was mainly due to an increase in retained earnings from the recognition of profit attributable to owners of parent while total net assets decreased due to acquisition of treasury stocks.

As a result, the equity ratio as of December 31, 2025, was 38.0%, down 0.1 percentage points from the end of the previous fiscal year.

(3) Consolidated forecasts for the fiscal year ending March 31, 2026

The forecasts for consolidated performance for the fiscal year ending March 31, 2026 compared to the previously announced forecasts are as follows: 2,570.0 billion yen in net sales (no revision from the previously announced forecasts on November 5, 2025), 195.0 billion yen in operating income (an increase of 18.2%), 205.0 billion yen in ordinary income (an increase of 19.2%), and 170.0 billion yen in profit attributable to owners of parent (an increase of 14.1%). These are mainly due to an increase in gross profit on completed construction contracts resulting from reduction of construction costs in the domestic construction business.

Please refer to “Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)” announced separately on February 9, 2026.

2. Financial Highlights

(1) Financial Results for the Nine Months Ended December 31, 2025 (YoY Comparison)

(Billions of yen)

	Consolidated						Non-consolidated					
	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change	% Change	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change	% Change
	%		%				%		%			
Net sales of completed construction contracts		1,827.0		1,727.9	(99.1)	(5.4)		1,218.8		1,068.0	(150.8)	(12.4)
Building construction		—		—	—	—		970.3		804.0	(166.3)	(17.1)
Civil engineering		—		—	—	—		248.5		264.0	15.5	6.2
Gross profit on completed construction contracts	10.3	188.9	13.9	240.8	51.9	27.5	10.7	130.8	16.0	170.4	39.5	30.3
Building construction		—		—	—	—	8.7	83.9	15.1	121.5	37.5	44.7
Civil engineering		—		—	—	—	18.9	46.8	18.5	48.9	2.0	4.4
Net sales of real estate business and other		73.2		104.5	31.2	42.6		14.7		22.5	7.7	52.8
Gross profit on real estate business and other	23.8	17.4	21.7	22.6	5.1	29.7	20.0	2.9	18.8	4.2	1.2	43.4
Net sales		1,900.3		1,832.4	(67.9)	(3.6)		1,233.5		1,090.5	(143.0)	(11.6)
Gross profit	10.9	206.3	14.4	263.5	57.1	27.7	10.8	133.8	16.0	174.6	40.8	30.5
Selling, general and administrative expenses	5.8	108.7	6.6	120.8	12.0	11.1	5.5	68.3	6.9	75.7	7.3	10.8
(Personnel expenses)		58.8		66.2	7.4			34.8		38.3	3.4	
(Others)		49.9		54.5	4.6			33.4		37.3	3.8	
Operating income	5.1	97.6	7.8	142.7	45.1	46.2	5.3	65.4	9.1	98.9	33.5	51.2
Non-operating income		12.7		13.6	0.8	6.8		11.7		47.8	36.1	308.2
Non-operating expenses		4.2		4.7	0.5	13.0		2.4		1.7	(0.6)	(26.9)
Ordinary income	5.6	106.1	8.3	151.6	45.4	42.8	6.1	74.7	13.3	145.0	70.2	94.0
Extraordinary income		34.9		40.5	5.6	16.3		35.1		42.0	6.9	19.8
Extraordinary loss		2.4		1.2	(1.1)	(47.6)		2.0		0.6	(1.4)	(69.7)
Income before income taxes	7.3	138.6	10.4	190.9	52.3	37.7	8.7	107.8	17.1	186.4	78.6	73.0
Total income taxes		40.0		56.0	16.0	40.0		31.5		46.6	15.0	47.9
Profit		98.5		134.8	36.2	36.8		—		—	—	—
Profit attributable to non-controlling interests (deduction)		2.6		3.1	0.5	19.1		—		—	—	—
Profit attributable to owners of parent (Non-consolidated: Profit)	5.0	95.9	7.2	131.7	35.7	37.3	6.2	76.2	12.8	139.8	63.5	83.3

Note: Due to a change in accounting policy, consolidated results for the nine months ended December 31, 2024, have been re-presented retrospectively.

Orders Received

(Billions of yen)

	Consolidated				Non-consolidated			
	Results Nine Months Ended December 31, 2024	Results Nine Months Ended December 31, 2025	Change	% Change	Results Nine Months Ended December 31, 2024	Results Nine Months Ended December 31, 2025	Change	% Change
Building construction	1,157.8	1,298.7	140.8	12.2	834.0	775.6	(58.4)	(7.0)
Domestic	864.6	795.5	(69.0)	(8.0)	830.2	773.0	(57.2)	(6.9)
Overseas	293.1	503.1	209.9	71.6	3.8	2.6	(1.1)	(31.1)
Civil engineering	848.2	624.4	(223.8)	(26.4)	371.6	264.7	(106.8)	(28.8)
Domestic	361.5	254.1	(107.3)	(29.7)	303.7	186.7	(117.0)	(38.5)
Overseas	486.7	370.2	(116.4)	(23.9)	67.8	77.9	10.1	15.0
Construction total	2,006.1	1,923.1	(82.9)	(4.1)	1,205.7	1,040.4	(165.2)	(13.7)
Domestic	1,226.1	1,049.7	(176.4)	(14.4)	1,134.0	959.8	(174.2)	(15.4)
Overseas	779.9	873.4	93.4	12.0	71.6	80.6	8.9	12.5
Real estate business and other	98.0	86.3	(11.7)	(12.0)	14.7	23.2	8.5	58.1
Total orders received	2,104.2	2,009.5	(94.7)	(4.5)	1,220.4	1,063.7	(156.7)	(12.8)

Note: Due to a change in accounting policy, consolidated results for the nine months ended December 31, 2024, have been re-presented retrospectively.

Interest-bearing Debt Balances

(Billions of yen)

	Consolidated				Non-consolidated			
	Results As of March 31, 2025	Results As of December 31, 2025	Change	% Change	Results As of March 31, 2025	Results As of December 31, 2025	Change	% Change
Interest-bearing debt (except nonrecourse loans)	285.2	430.8	145.6	51.1	178.4	329.2	150.8	84.5
Nonrecourse loans	77.5	70.6	(6.9)	(8.9)	—	—	—	—
Total interest-bearing debt	362.7	501.4	138.7	38.2	178.4	329.2	150.8	84.5

(2) Forecasts for the Fiscal Year Ending March 31, 2026 (Comparison with the forecasts announced on November 5, 2025)

(Billions of yen)

	Consolidated						Non-consolidated					
	Forecasts announced on November 5, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Progress	Forecasts announced on November 5, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Progress
	%		%				%		%			
Net sales of completed construction contracts		2,405.0		2,400.0	(5.0)	72.0		1,498.0		1,480.0	(18.0)	72.2
Building construction		—		—	—	—		1,136.0		1,110.0	(26.0)	72.4
Civil engineering		—		—	—	—		362.0		370.0	8.0	71.4
Gross profit on completed construction contracts	12.4	298.0	13.8	332.0	34.0	72.6	13.9	208.0	15.9	235.0	27.0	72.5
Building construction		—		—	—	—	13.1	149.0	15.2	169.0	20.0	71.9
Civil engineering		—		—	—	—	16.3	59.0	17.8	66.0	7.0	74.2
Net sales of real estate business and other		165.0		170.0	5.0	61.5		32.0		35.0	3.0	64.3
Gross profit on real estate business and other	20.0	33.0	19.4	33.0	—	68.7	15.6	5.0	17.1	6.0	1.0	70.5
Net sales		2,570.0		2,570.0	—	71.3		1,530.0		1,515.0	(15.0)	72.0
Gross profit	12.9	331.0	14.2	365.0	34.0	72.2	13.9	213.0	15.9	241.0	28.0	72.5
Selling, general and administrative expenses	6.5	166.0	6.6	170.0	4.0	71.1	6.6	102.0	6.9	105.0	3.0	72.1
(Personnel expenses)		89.0		91.0	2.0			50.0		51.5	1.5	
(Others)		77.0		79.0	2.0			52.0		53.5	1.5	
Operating income	6.4	165.0	7.6	195.0	30.0	73.2	7.3	111.0	9.0	136.0	25.0	72.8
Non-operating income		13.0		16.0	3.0	85.4		46.0		49.0	3.0	97.6
Non-operating expenses		6.0		6.0	—	79.1		3.0		3.0	—	58.6
Ordinary income	6.7	172.0	8.0	205.0	33.0	74.0	10.1	154.0	12.0	182.0	28.0	79.7
Extraordinary income		46.0		48.0	2.0	84.5		48.0		49.0	1.0	85.8
Extraordinary loss		5.0		5.0	—	25.9		8.0		6.0	(2.0)	10.4
Income before income taxes	8.3	213.0	9.6	248.0	35.0	77.0	12.7	194.0	14.9	225.0	31.0	82.9
Total income taxes		60.0		74.0	14.0	75.7		48.0		60.0	12.0	77.7
Profit		153.0		174.0	21.0	77.5		—		—	—	—
Profit attributable to non-controlling interests (deduction)		4.0		4.0	—	78.1		—		—	—	—
Profit attributable to owners of parent (Non-consolidated: Profit)	5.8	149.0	6.6	170.0	21.0	77.5	9.5	146.0	10.9	165.0	19.0	84.8

Note: Refer to "Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)" (disclosed on February 9, 2026) for the latest forecasts for the fiscal year ending March 31, 2026.

Orders Received

(Billions of yen)

	Consolidated				Non-consolidated			
	Forecasts announced on November 5, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Progress	Forecasts announced on November 5, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Progress
Building construction	1,865.0	2,045.0	180.0	63.5	1,206.0	1,206.0	—	64.3
Domestic	1,245.0	1,245.0	—	63.9	1,200.0	1,200.0	—	64.4
Overseas	620.0	800.0	180.0	62.9	6.0	6.0	—	44.3
Civil engineering	935.0	865.0	(70.0)	72.2	415.0	415.0	—	63.8
Domestic	410.0	410.0	—	62.0	330.0	330.0	—	56.6
Overseas	525.0	455.0	(70.0)	81.4	85.0	85.0	—	91.8
Construction total	2,800.0	2,910.0	110.0	66.1	1,621.0	1,621.0	—	64.2
Domestic	1,655.0	1,655.0	—	63.4	1,530.0	1,530.0	—	62.7
Overseas	1,145.0	1,255.0	110.0	69.6	91.0	91.0	—	88.6
Real estate business and other	120.0	140.0	20.0	61.7	32.0	32.0	—	72.7
Total orders received	2,920.0	3,050.0	130.0	65.9	1,653.0	1,653.0	—	64.4

Interest-bearing Debt Balances

(Billions of yen)

	Consolidated				Non-consolidated			
	Forecasts announced on November 5, 2025	Forecasts As of March 31, 2026	Change	% Change	Forecasts announced on November 5, 2025	Forecasts As of March 31, 2026	Change	% Change
Interest-bearing debt (except nonrecourse loans)	250.0	270.0	20.0	8.0	150.0	170.0	20.0	13.3
Nonrecourse loans	70.0	70.0	—	—	—	—	—	—
Total interest-bearing debt	320.0	340.0	20.0	6.3	150.0	170.0	20.0	13.3

(3) Forecasts for the Fiscal Year Ending March 31, 2026 (YoY Comparison)

(Billions of yen)

	Consolidated						Non-consolidated					
	Results Fiscal Year Ended March 31, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change	Results Fiscal Year Ended March 31, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change
	%		%				%		%			
Net sales of completed construction contracts		2,467.7		2,400.0	(67.7)	(2.7)		1,636.3		1,480.0	(156.3)	(9.6)
Building construction		—		—	—	—		1,297.7		1,110.0	(187.7)	(14.5)
Civil engineering		—		—	—	—		338.6		370.0	31.3	9.3
Gross profit on completed construction contracts	10.8	265.4	13.8	332.0	66.5	25.1	11.0	179.9	15.9	235.0	55.0	30.6
Building construction		—		—	—	—	9.1	118.0	15.2	169.0	50.9	43.2
Civil engineering		—		—	—	—	18.3	61.9	17.8	66.0	4.0	6.6
Net sales of real estate business and other		123.0		170.0	46.9	38.2		24.3		35.0	10.6	44.0
Gross profit on real estate business and other	24.4	29.9	19.4	33.0	3.0	10.1	20.1	4.8	17.1	6.0	1.1	22.9
Net sales		2,590.7		2,570.0	(20.7)	(0.8)		1,660.6		1,515.0	(145.6)	(8.8)
Gross profit	11.4	295.3	14.2	365.0	69.6	23.6	11.1	184.8	15.9	241.0	56.1	30.4
Selling, general and administrative expenses	5.9	152.9	6.6	170.0	17.0	11.2	5.7	95.4	6.9	105.0	9.5	10.0
(Personnel expenses)		81.8		91.0	9.1			47.5		51.5	3.9	
(Others)		71.0		79.0	7.9			47.9		53.5	5.5	
Operating income	5.5	142.4	7.6	195.0	52.5	36.9	5.4	89.4	9.0	136.0	46.5	52.1
Non-operating income		15.7		16.0	0.2	1.5		14.0		49.0	34.9	248.3
Non-operating expenses		6.0		6.0	(0.0)	(0.0)		4.8		3.0	(1.8)	(37.7)
Ordinary income	5.9	152.2	8.0	205.0	52.7	34.7	5.9	98.6	12.0	182.0	83.3	84.4
Extraordinary income		69.0		48.0	(21.0)	(30.5)		69.1		49.0	(20.1)	(29.1)
Extraordinary loss		11.4		5.0	(6.4)	(56.2)		7.3		6.0	(1.3)	(18.5)
Income before income taxes	8.1	209.8	9.6	248.0	38.1	18.2	9.7	160.4	14.9	225.0	64.5	40.2
Total income taxes		60.2		74.0	13.7	22.8		44.7		60.0	15.2	34.2
Profit		149.6		174.0	24.3	16.3		—		—	—	—
Profit attributable to non-controlling interests (deduction)		4.2		4.0	(0.2)	(6.1)		—		—	—	—
Profit attributable to owners of parent (Non-consolidated: Profit)	5.6	145.3	6.6	170.0	24.6	17.0	7.0	115.7	10.9	165.0	49.2	42.6

Notes: 1. Refer to "Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)" (disclosed on February 9, 2026) for the latest forecasts for the fiscal year ending March 31, 2026.
2. Due to a change in accounting policy, consolidated results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

Orders Received

(Billions of yen)

	Consolidated				Non-consolidated			
	Results Fiscal Year Ended March 31, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change	Results Fiscal Year Ended March 31, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change
Building construction	2,031.6	2,045.0	13.3	0.7	1,516.2	1,206.0	(310.2)	(20.5)
Domestic	1,554.5	1,245.0	(309.5)	(19.9)	1,510.8	1,200.0	(310.8)	(20.6)
Overseas	477.0	800.0	322.9	67.7	5.4	6.0	0.5	9.7
Civil engineering	1,130.2	865.0	(265.2)	(23.5)	503.8	415.0	(88.8)	(17.6)
Domestic	533.4	410.0	(123.4)	(23.1)	456.8	330.0	(126.8)	(27.8)
Overseas	596.8	455.0	(141.8)	(23.8)	46.9	85.0	38.0	80.9
Construction total	3,161.8	2,910.0	(251.8)	(8.0)	2,020.0	1,621.0	(399.0)	(19.8)
Domestic	2,087.9	1,655.0	(432.9)	(20.7)	1,967.6	1,530.0	(437.6)	(22.2)
Overseas	1,073.9	1,255.0	181.0	16.9	52.4	91.0	38.5	73.5
Real estate business and other	154.7	140.0	(14.7)	(9.5)	24.3	32.0	7.6	31.6
Total orders received	3,316.6	3,050.0	(266.6)	(8.0)	2,044.4	1,653.0	(391.4)	(19.1)

Note: Due to a change in accounting policy, consolidated results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

Interest-bearing Debt Balances

(Billions of yen)

	Consolidated				Non-consolidated			
	Results As of March 31, 2025	Forecasts As of March 31, 2026	Change	% Change	Results As of March 31, 2025	Forecasts As of March 31, 2026	Change	% Change
Interest-bearing debt (except nonrecourse loans)	285.2	270.0	(15.2)	(5.3)	178.4	170.0	(8.4)	(4.7)
Nonrecourse loans	77.5	70.0	(7.5)	(9.7)	—	—	—	—
Total interest-bearing debt	362.7	340.0	(22.7)	(6.3)	178.4	170.0	(8.4)	(4.7)

3. Breakdown of Net Sales and Operating Income/Gross Profit for Domestic/Overseas Segments

(1) Operating Results for the Nine Months Ended December 31, 2025 (YoY Comparison)

【Consolidated】

(Yen in millions)

	Net Sales				Operating Income					
	Results Nine Months Ended December 31, 2024	Results Nine Months Ended December 31, 2025	Change	% Change	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change	% Change
					% Profit		% Profit			
Building Construction										
Domestic	997,418	829,138	(168,279)	(16.9)	4.3	43,358	9.3	76,963	33,604	77.5
Overseas	361,422	358,571	(2,850)	(0.8)	2.4	8,851	3.0	10,801	1,950	22.0
Subtotal	1,358,840	1,187,710	(171,129)	(12.6)	3.8	52,210	7.4	87,764	35,554	68.1
Civil Engineering										
Domestic	293,682	307,911	14,229	4.8	10.6	31,017	10.3	31,616	599	1.9
Overseas	174,559	232,306	57,746	33.1	2.9	5,123	4.3	10,000	4,877	95.2
Subtotal	468,242	540,218	71,975	15.4	7.7	36,140	7.7	41,617	5,476	15.2
Construction Total										
Domestic	1,291,100	1,137,050	(154,050)	(11.9)	5.8	74,376	9.5	108,580	34,203	46.0
Overseas	535,982	590,878	54,896	10.2	2.6	13,974	3.5	20,801	6,827	48.9
Subtotal	1,827,083	1,727,929	(99,153)	(5.4)	4.8	88,350	7.5	129,382	41,031	46.4
Real Estate Business and Other										
Real Estate Business	39,080	58,241	19,160	49.0	19.8	7,751	20.7	12,076	4,325	55.8
Other	34,218	46,259	12,041	35.2	4.4	1,500	2.7	1,265	(234)	(15.6)
Subtotal	73,298	104,500	31,202	42.6	12.6	9,252	12.8	13,342	4,090	44.2
Total	1,900,381	1,832,429	(67,951)	(3.6)	5.1	97,603	7.8	142,725	45,122	46.2

Notes: 1. Consolidated net sales and operating income show the sales and operating income for external customers.
2. Due to a change in accounting policy, results for the nine months ended December 31, 2024, have been re-presented retrospectively.

【Non-consolidated】

(Yen in millions)

	Net Sales				Gross Profit					
	Results Nine Months Ended December 31, 2024	Results Nine Months Ended December 31, 2025	Change	% Change	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change	% Change
					% Gross Profit		% Gross Profit			
Building Construction										
Domestic	964,712	798,123	(166,588)	(17.3)	8.7	83,862	15.2	120,988	37,125	44.3
Overseas	5,657	5,905	247	4.4	2.1	119	8.8	520	400	334.8
Subtotal	970,369	804,028	(166,340)	(17.1)	8.7	83,982	15.1	121,508	37,526	44.7
Civil Engineering										
Domestic	224,809	243,931	19,122	8.5	19.5	43,781	19.1	46,529	2,747	6.3
Overseas	23,691	20,082	(3,609)	(15.2)	13.1	3,099	12.1	2,423	(675)	(21.8)
Subtotal	248,501	264,013	15,512	6.2	18.9	46,880	18.5	48,952	2,071	4.4
Construction Total										
Domestic	1,189,521	1,042,055	(147,466)	(12.4)	10.7	127,644	16.1	167,517	39,873	31.2
Overseas	29,348	25,987	(3,361)	(11.5)	11.0	3,218	11.3	2,943	(275)	(8.5)
Subtotal	1,218,870	1,068,042	(150,828)	(12.4)	10.7	130,862	16.0	170,461	39,598	30.3
Real Estate Business and Other	14,727	22,502	7,775	52.8	20.0	2,949	18.8	4,229	1,280	43.4
Total	1,233,597	1,090,545	(143,052)	(11.6)	10.8	133,811	16.0	174,691	40,879	30.5

(2) Forecasts for the Fiscal Year Ending March 31, 2026 (Comparison with the forecasts announced on November 5, 2025)

【Consolidated】

(Yen in millions)

	Net Sales				Operating Income					
	Forecasts announced on November 5, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change	Forecasts announced on November 5, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change
					% Profit		% Profit			
Building Construction										
Domestic	1,170,000	1,150,000	(20,000)	(1.7)	7.6	89,000	9.3	107,000	18,000	20.2
Overseas	505,000	500,000	(5,000)	(1.0)	1.8	9,000	2.4	12,000	3,000	33.3
Subtotal	1,675,000	1,650,000	(25,000)	(1.5)	5.9	98,000	7.2	119,000	21,000	21.4
Civil Engineering										
Domestic	415,000	425,000	10,000	2.4	8.4	35,000	9.9	42,000	7,000	20.0
Overseas	315,000	325,000	10,000	3.2	4.1	13,000	4.3	14,000	1,000	7.7
Subtotal	730,000	750,000	20,000	2.7	6.6	48,000	7.5	56,000	8,000	16.7
Construction Total										
Domestic	1,585,000	1,575,000	(10,000)	(0.6)	7.8	124,000	9.5	149,000	25,000	20.2
Overseas	820,000	825,000	5,000	0.6	2.7	22,000	3.2	26,000	4,000	18.2
Subtotal	2,405,000	2,400,000	(5,000)	(0.2)	6.1	146,000	7.3	175,000	29,000	19.9
Real Estate Business and Other										
Real Estate Business	97,000	102,000	5,000	5.2	18.0	17,500	18.1	18,500	1,000	5.7
Other	68,000	68,000	—	—	2.2	1,500	2.2	1,500	—	—
Subtotal	165,000	170,000	5,000	3.0	11.5	19,000	11.8	20,000	1,000	5.3
Total	2,570,000	2,570,000	—	—	6.4	165,000	7.6	195,000	30,000	18.2

Note: Consolidated net sales and operating income for each segment show the sales and operating income for external customers.

【Non-consolidated】

(Yen in millions)

	Net Sales				Gross Profit					
	Forecasts announced on November 5, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change	Forecasts announced on November 5, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change
					% Gross Profit		% Gross Profit			
Building Construction										
Domestic	1,125,000	1,100,000	(25,000)	(2.2)	13.2	148,500	15.3	168,500	20,000	13.5
Overseas	11,000	10,000	(1,000)	(9.1)	4.5	500	5.0	500	—	—
Subtotal	1,136,000	1,110,000	(26,000)	(2.3)	13.1	149,000	15.2	169,000	20,000	13.4
Civil Engineering										
Domestic	330,000	340,000	10,000	3.0	17.1	56,500	18.7	63,500	7,000	12.4
Overseas	32,000	30,000	(2,000)	(6.3)	7.8	2,500	8.3	2,500	—	—
Subtotal	362,000	370,000	8,000	2.2	16.3	59,000	17.8	66,000	7,000	11.9
Construction Total										
Domestic	1,455,000	1,440,000	(15,000)	(1.0)	14.1	205,000	16.1	232,000	27,000	13.2
Overseas	43,000	40,000	(3,000)	(7.0)	7.0	3,000	7.5	3,000	—	—
Subtotal	1,498,000	1,480,000	(18,000)	(1.2)	13.9	208,000	15.9	235,000	27,000	13.0
Real Estate Business and Other	32,000	35,000	3,000	9.4	15.6	5,000	17.1	6,000	1,000	20.0
Total	1,530,000	1,515,000	(15,000)	(1.0)	13.9	213,000	15.9	241,000	28,000	13.1

(3) Forecasts for the Fiscal Year Ending March 31, 2026 (YoY Comparison)

【Consolidated】

(Yen in millions)

	Net Sales				Operating Income					
	Results Fiscal Year Ended March 31, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change	Results Fiscal Year Ended March 31, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change
					% Profit		% Profit			
Building Construction										
Domestic	1,337,171	1,150,000	(187,171)	(14.0)	4.7	62,784	9.3	107,000	44,215	70.4
Overseas	477,879	500,000	22,120	4.6	2.7	12,810	2.4	12,000	(810)	(6.3)
Subtotal	1,815,050	1,650,000	(165,050)	(9.1)	4.2	75,595	7.2	119,000	43,404	57.4
Civil Engineering										
Domestic	402,252	425,000	22,747	5.7	10.1	40,576	9.9	42,000	1,423	3.5
Overseas	250,459	325,000	74,540	29.8	3.2	8,006	4.3	14,000	5,993	74.8
Subtotal	652,712	750,000	97,287	14.9	7.4	48,583	7.5	56,000	7,416	15.3
Construction Total										
Domestic	1,739,423	1,575,000	(164,423)	(9.5)	5.9	103,361	9.5	149,000	45,638	44.2
Overseas	728,339	825,000	96,660	13.3	2.9	20,817	3.2	26,000	5,182	24.9
Subtotal	2,467,763	2,400,000	(67,763)	(2.7)	5.0	124,178	7.3	175,000	50,821	40.9
Real Estate Business and Other										
Real Estate Business	72,712	102,000	29,287	40.3	22.1	16,071	18.1	18,500	2,428	15.1
Other	50,289	68,000	17,710	35.2	4.4	2,219	2.2	1,500	(719)	(32.4)
Subtotal	123,001	170,000	46,998	38.2	14.9	18,291	11.8	20,000	1,708	9.3
Total	2,590,765	2,570,000	(20,765)	(0.8)	5.5	142,469	7.6	195,000	52,530	36.9

Notes: 1. Consolidated net sales and operating income show the sales and operating income for external customers.
2. Due to a change in accounting policy, results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

【Non-consolidated】

(Yen in millions)

	Net Sales				Gross Profit					
	Results Fiscal Year Ended March 31, 2025	Forecasts Fiscal Year Ending March 31, 2026	Change	% Change	Results Fiscal Year Ended March 31, 2025		Forecasts Fiscal Year Ending March 31, 2026		Change	% Change
					% Gross Profit		% Gross Profit			
Building Construction										
Domestic	1,290,917	1,100,000	(190,917)	(14.8)	9.1	117,800	15.3	168,500	50,699	43.0
Overseas	6,798	10,000	3,201	47.1	3.5	236	5.0	500	263	111.7
Subtotal	1,297,716	1,110,000	(187,716)	(14.5)	9.1	118,036	15.2	169,000	50,963	43.2
Civil Engineering										
Domestic	309,199	340,000	30,800	10.0	18.8	58,235	18.7	63,500	5,264	9.0
Overseas	29,433	30,000	566	1.9	12.6	3,696	8.3	2,500	(1,196)	(32.4)
Subtotal	338,632	370,000	31,367	9.3	18.3	61,931	17.8	66,000	4,068	6.6
Construction Total										
Domestic	1,600,117	1,440,000	(160,117)	(10.0)	11.0	176,035	16.1	232,000	55,964	31.8
Overseas	36,231	40,000	3,768	10.4	10.9	3,932	7.5	3,000	(932)	(23.7)
Subtotal	1,636,348	1,480,000	(156,348)	(9.6)	11.0	179,968	15.9	235,000	55,031	30.6
Real Estate Business and Other	24,313	35,000	10,686	44.0	20.1	4,881	17.1	6,000	1,118	22.9
Total	1,660,662	1,515,000	(145,662)	(8.8)	11.1	184,849	15.9	241,000	56,150	30.4

4. Breakdown of Non-consolidated Orders Received, Net Sales and Projects in Process

(1) Breakdown of Non-consolidated Orders Received

(Yen in millions)

	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change		Results Fiscal Year Ended March 31, 2025	
		% of Total		% of Total		% Change		% of Total
Building Construction								
Domestic Public	57,841	4.7	28,462	2.7	(29,378)	(50.8)	91,098	4.5
Domestic Private	772,401	63.3	744,569	70.0	(27,831)	(3.6)	1,419,714	69.4
Domestic Total	830,243	68.0	773,032	72.7	(57,210)	(6.9)	1,510,813	73.9
Overseas	3,856	0.3	2,656	0.2	(1,199)	(31.1)	5,471	0.3
Subtotal	834,099	68.3	775,688	72.9	(58,410)	(7.0)	1,516,284	74.2
Civil Engineering								
Domestic Public	162,425	13.3	127,679	12.0	(34,746)	(21.4)	270,528	13.2
Domestic Private	141,370	11.6	59,096	5.6	(82,273)	(58.2)	186,296	9.1
Domestic Total	303,796	24.9	186,775	17.6	(117,020)	(38.5)	456,825	22.3
Overseas	67,828	5.6	77,995	7.3	10,167	15.0	46,986	2.3
Subtotal	371,624	30.5	264,771	24.9	(106,853)	(28.8)	503,811	24.6
Construction Total								
Domestic Public	220,266	18.0	156,141	14.7	(64,125)	(29.1)	361,627	17.7
Domestic Private	913,772	74.9	803,666	75.6	(110,105)	(12.0)	1,606,010	78.5
Domestic Total	1,134,039	92.9	959,808	90.3	(174,230)	(15.4)	1,967,638	96.2
Overseas	71,684	5.9	80,651	7.5	8,967	12.5	52,457	2.6
Subtotal	1,205,724	98.8	1,040,460	97.8	(165,263)	(13.7)	2,020,096	98.8
Real Estate Business and Other	14,723	1.2	23,269	2.2	8,546	58.1	24,309	1.2
Total	1,220,447	100	1,063,730	100	(156,717)	(12.8)	2,044,406	100

(2) Breakdown of Non-consolidated Net Sales

(Yen in millions)

	Results Nine Months Ended December 31, 2024		Results Nine Months Ended December 31, 2025		Change		Results Fiscal Year Ended March 31, 2025	
		% of Total		% of Total		% Change		% of Total
Building Construction								
Domestic Public	59,172	4.8	44,576	4.1	(14,595)	(24.7)	73,304	4.4
Domestic Private	905,540	73.4	753,547	69.1	(151,992)	(16.8)	1,217,612	73.3
Domestic Total	964,712	78.2	798,123	73.2	(166,588)	(17.3)	1,290,917	77.7
Overseas	5,657	0.5	5,905	0.5	247	4.4	6,798	0.4
Subtotal	970,369	78.7	804,028	73.7	(166,340)	(17.1)	1,297,716	78.1
Civil Engineering								
Domestic Public	140,333	11.4	160,262	14.7	19,929	14.2	192,208	11.6
Domestic Private	84,476	6.8	83,669	7.7	(807)	(1.0)	116,991	7.0
Domestic Total	224,809	18.2	243,931	22.4	19,122	8.5	309,199	18.6
Overseas	23,691	1.9	20,082	1.8	(3,609)	(15.2)	29,433	1.8
Subtotal	248,501	20.1	264,013	24.2	15,512	6.2	338,632	20.4
Construction Total								
Domestic Public	199,505	16.2	204,838	18.8	5,333	2.7	265,512	16.0
Domestic Private	990,016	80.2	837,216	76.8	(152,800)	(15.4)	1,334,604	80.3
Domestic Total	1,189,521	96.4	1,042,055	95.6	(147,466)	(12.4)	1,600,117	96.3
Overseas	29,348	2.4	25,987	2.3	(3,361)	(11.5)	36,231	2.2
Subtotal	1,218,870	98.8	1,068,042	97.9	(150,828)	(12.4)	1,636,348	98.5
Real Estate Business and Other	14,727	1.2	22,502	2.1	7,775	52.8	24,313	1.5
Total	1,233,597	100	1,090,545	100	(143,052)	(11.6)	1,660,662	100

(3) Breakdown of Non-consolidated Projects in Process

(Yen in millions)

	Results As of December 31, 2024		Results As of December 31, 2025		Change		Results As of March 31, 2025	
		% of Total		% of Total		% Change		% of Total
Building Construction								
Domestic Public	119,714	5.0	136,028	4.9	16,313	13.6	138,840	5.0
Domestic Private	1,436,753	60.3	1,749,713	63.6	312,960	21.8	1,771,992	63.8
Domestic Total	1,556,468	65.3	1,885,741	68.5	329,273	21.2	1,910,832	68.8
Overseas	13,993	0.6	11,218	0.4	(2,775)	(19.8)	14,467	0.5
Sub-total	1,570,461	65.9	1,896,960	68.9	326,498	20.8	1,925,300	69.3
Civil Engineering								
Domestic Public	419,881	17.6	443,526	16.1	23,644	5.6	476,109	17.1
Domestic Private	250,881	10.6	238,719	8.7	(12,161)	(4.8)	263,292	9.5
Domestic Total	670,762	28.2	682,245	24.8	11,483	1.7	739,401	26.6
Overseas	141,226	5.9	172,556	6.3	31,329	22.2	114,642	4.1
Subtotal	811,989	34.1	854,802	31.1	42,813	5.3	854,044	30.7
Construction Total								
Domestic Public	539,596	22.6	579,554	21.0	39,958	7.4	614,949	22.1
Domestic Private	1,687,634	70.9	1,988,432	72.3	300,798	17.8	2,035,284	73.3
Domestic Total	2,227,230	93.5	2,567,987	93.3	340,757	15.3	2,650,234	95.4
Overseas	155,220	6.5	183,774	6.7	28,554	18.4	129,110	4.6
Subtotal	2,382,450	100	2,751,762	100.0	369,311	15.5	2,779,344	100
Real Estate Business and Other	–	–	767	0.0	767	–	–	–
Total	2,382,450	100	2,752,529	100	370,078	15.5	2,779,344	100

5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Yen in millions)

	March 31, 2025	**December 31, 2025**	Change
Assets			
Current assets			
Cash and deposits	394,728	**335,086**	(59,642)
Notes and accounts receivable from completed construction contracts and other	1,139,624	**1,168,853**	29,228
Electronically recorded monetary claims	15,172	**14,354**	(817)
Short-term investment securities	11,410	**11,597**	186
Real estate for sale	31,301	**51,122**	19,820
Costs on uncompleted construction contracts	38,399	**57,723**	19,324
Costs on real estate business	38,006	**39,120**	1,113
Inventories for PFI and other projects	3,141	**1,918**	(1,223)
Other inventories	16,013	**15,016**	(997)
Accounts receivable	96,954	**78,008**	(18,945)
Other	32,132	**83,131**	50,999
Allowance for doubtful accounts	(7,425)	**(6,364)**	1,061
Total current assets	1,809,460	**1,849,568**	40,108
Noncurrent assets			
Property, plant and equipment			
Buildings and structures	207,945	**209,162**	1,217
Machinery, vehicles, tools, furniture and fixtures	81,664	**84,127**	2,463
Land	424,354	**432,688**	8,333
Lease assets	6,001	**7,078**	1,076
Construction in progress	17,611	**23,771**	6,159
Total property, plant and equipment	737,577	**756,828**	19,250
Intangible assets	37,116	**54,041**	16,925
Investments and other assets			
Investment securities	311,557	**329,900**	18,342
Long-term loans receivable	2,812	**3,026**	214
Deferred tax assets	3,031	**2,546**	(485)
Assets for retirement benefits	8,718	**8,223**	(495)
Other	132,675	**141,760**	9,084
Allowance for doubtful accounts	(171)	**(183)**	(11)
Total investments and other assets	458,624	**485,273**	26,648
Total noncurrent assets	1,233,318	**1,296,142**	62,823
Total assets	3,042,778	**3,145,710**	102,932

(Yen in millions)

	March 31, 2025	**December 31, 2025**	Change
Liabilities			
Current liabilities			
Notes and accounts payable for construction contracts and other	678,719	**569,066**	(109,653)
Electronically recorded obligations	95,232	**87,807**	(7,424)
Short-term loans payable	97,532	**103,013**	5,481
Current portion of nonrecourse loans	9,496	**9,183**	(312)
Commercial papers	—	**126,000**	126,000
Current portion of bonds	—	**66**	66
Lease obligations	2,709	**2,357**	(352)
Income taxes payable	49,085	**18,356**	(30,728)
Advances received on uncompleted construction contracts	193,434	**273,072**	79,637
Deposits received	177,156	**206,203**	29,046
Provision for warranties for completed construction	3,333	**3,119**	(214)
Provision for loss on construction contracts	16,726	**4,167**	(12,558)
Other	129,931	**90,031**	(39,900)
Total current liabilities	1,453,358	**1,492,445**	39,087
Noncurrent liabilities			
Bonds payable	60,091	**60,017**	(74)
Long-term loans payable	127,589	**141,741**	14,152
Nonrecourse loans	68,056	**61,463**	(6,593)
Lease obligations	8,160	**9,016**	855
Deferred tax liabilities	14,558	**30,573**	16,015
Deferred tax liabilities for land revaluation	18,124	**18,101**	(23)
Provision for stock payments for directors	686	**517**	(168)
Liability for retirement benefits	52,095	**51,019**	(1,076)
Other	29,855	**32,510**	2,655
Total noncurrent liabilities	379,218	**404,962**	25,743
Total liabilities	1,832,577	**1,897,407**	64,830
Net assets			
Shareholders' equity			
Capital stock	57,752	**57,752**	—
Capital surplus	41,328	**41,353**	25
Retained earnings	852,429	**899,726**	47,297
Treasury stock	(14,828)	**(45,990)**	(31,161)
Total shareholders' equity	936,681	**952,842**	16,161
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	126,640	**144,201**	17,561
Deferred gains (losses) on hedges	15,268	**19,877**	4,609
Revaluation reserve for land	21,545	**21,492**	(52)
Foreign currency translation adjustments	53,831	**51,837**	(1,994)
Retirement benefit asset and liability adjustments	4,277	**3,896**	(380)
Total accumulated other comprehensive income	221,563	**241,306**	19,742
Non-controlling interests	51,956	**54,154**	2,198
Total net assets	1,210,201	**1,248,303**	38,101
Total liabilities and net assets	3,042,778	**3,145,710**	102,932
(Reference)			
Interest-bearing debt balances	362,765	**501,486**	138,720

Note: Due to a change in accounting policy, results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Yen in millions)

	April 1, 2024 - December 31, 2024	**April 1, 2025 - December 31, 2025**	Change
Net sales			
Net sales of completed construction contracts	1,827,083	**1,727,929**	(99,153)
Net sales of real estate business and other	73,298	**104,500**	31,202
Total net sales	1,900,381	**1,832,429**	(67,951)
Cost of sales			
Cost of sales on completed construction contracts	1,638,176	**1,487,041**	(151,134)
Cost of sales on real estate business and other	55,823	**81,844**	26,020
Total cost of sales	1,693,999	**1,568,885**	(125,113)
Gross profit			
Gross profit on completed construction contracts	188,906	**240,887**	51,980
Gross profit on real estate business and other	17,474	**22,656**	5,181
Total gross profit	206,381	**263,543**	57,162
Selling, general and administrative expenses	108,778	**120,818**	12,039
Operating income	97,603	**142,725**	45,122
Non-operating income			
Interest income	3,524	**3,727**	202
Dividends income	6,856	**6,012**	(843)
Other	2,414	**3,925**	1,510
Total non-operating income	12,795	**13,665**	869
Non-operating expenses			
Interest expenses	3,461	**3,753**	291
Other	738	**991**	253
Total non-operating expenses	4,200	**4,745**	544
Ordinary income	106,198	**151,645**	45,447
Extraordinary income			
Gain on sales of investment securities	34,621	**39,906**	5,285
Other	281	**675**	393
Total extraordinary income	34,903	**40,581**	5,678
Extraordinary loss	2,471	**1,295**	(1,176)
Profit before income taxes	138,630	**190,932**	52,302
Income taxes-current	34,613	**48,781**	14,167
Income taxes-deferred	5,430	**7,266**	1,835
Total income taxes	40,044	**56,047**	16,002
Profit	98,585	**134,884**	36,299
Profit attributable to non-controlling interests	2,621	**3,122**	501
Profit attributable to owners of parent	95,964	**131,761**	35,797

Note: Due to a change in accounting policy, results for the nine months ended December 31, 2024, have been re-presented retrospectively.

Consolidated Statements of Comprehensive Income

(Yen in millions)

	April 1, 2024 - December 31, 2024	**April 1, 2025 - December 31, 2025**
Profit	98,585	**134,884**
Other comprehensive income		
Valuation difference on available-for-sale securities	(47,851)	**17,560**
Deferred gains (losses) on hedges	1,443	**2,985**
Foreign currency translation adjustment	11,758	**(3,314)**
Retirement benefit adjustment	(511)	**(379)**
Share of other comprehensive income of associates accounted for using equity method	(63)	**2,265**
Total other comprehensive income	(35,223)	**19,118**
Comprehensive income	63,361	**154,002**
Comprehensive income attributable to owners of parent	58,577	**151,557**
Comprehensive income attributable to non-controlling interests	4,784	**2,445**

Note: Due to a change in accounting policy, results for the nine months ended December 31, 2024, have been re-presented retrospectively.

(3) Notes to the Consolidated Financial Statements

Notes Regarding Changes in Accounting Policies:

Change to the method for translating revenues and expenses of overseas subsidiaries and others

The revenues and expenses of the Company's overseas subsidiaries and others were previously translated into Japanese yen using the spot exchange rate at each subsidiary's reporting date. However, effective from the beginning of the first quarter of the current consolidated fiscal year, the Company has changed the method of translation to the average exchange rate during the reporting period.

This change was made in consideration of the increasing significance of net sales and profit or loss from overseas subsidiaries and others as the Company's overseas business expand, as well as recent exchange rate fluctuations. The new method aims to mitigate the impact of short-term exchange rate volatility on profit or loss during the applicable reporting period and to more appropriately reflect the performance of overseas subsidiaries and others in the consolidated financial statements over the course of the fiscal year.

This change in accounting policy has been applied retrospectively. Consolidated financial statements for the first nine months of the previous fiscal year and consolidated financial statements for the previous fiscal year have been restated to reflect this retrospective application.

As a result of the retrospective application, compared to the figures before the change, net sales in the first nine months of the previous fiscal year increased by 19,220 million yen, operating income increased by 431 million yen, ordinary income increased by 513 million yen, and profit attributable to owners of parent increased by 412 million yen and profit attributable to owners of parent per share (EPS) has increased by 0.57 yen, respectively. In addition, retained earnings as of the end of the previous consolidated fiscal year decreased by 696 million yen, and foreign currency translation adjustments increased by an identical amount.

Note that the cumulative effect amount for consolidated fiscal years prior to the beginning of the previous consolidated fiscal year was immaterial, and therefore retrospective application for those periods was not performed.

Consolidated Segment Information:

(a) Reportable Segment Information (Net Sales and Income)

For the Nine Months Ended December 31, 2024 (Yen in millions)

	Reporting segment						Others *1	**Total**
	Domestic Building Construction	Overseas Building Construction	Domestic Civil Engineering	Overseas Civil Engineering	Real Estate	Subtotal		
Net sales								
Sales to third parties	997,418	361,422	293,682	174,559	39,080	1,866,163	34,218	1,900,381
Intersegment sales and transfers	13,546	146	11,481	–	639	25,813	9,107	34,920
Segment sales	1,010,964	361,569	305,164	174,559	39,719	1,891,977	43,325	1,935,302
Operating income								
Operating income from sales to third parties *2	43,358	8,851	31,017	5,123	7,751	96,102	1,500	97,603
Intersegment operating income and transfers	240	(116)	(96)	–	(22)	5	(21)	(16)
Segment income	43,599	8,734	30,921	5,123	7,728	96,107	1,478	97,586

*1 Businesses that cannot be classified into the reportable segments are shown as others. These include PFI (Private Finance Initiative), renewable energy, finance and other businesses.

*2 Operating income from sales to third parties was computed by subtracting intersegment operating income and transfers from segment income. The total operating income from sales to third parties equals to operating income as shown in the consolidated statements of income.

For the Nine Months Ended December 31, 2025 (Yen in millions)

	Reporting segment						Others *1	Total
	Domestic Building Construction	Overseas Building Construction	Domestic Civil Engineering	Overseas Civil Engineering	Real Estate	Subtotal		
Net sales								
Sales to third parties	829,138	358,571	307,911	232,306	58,241	1,786,170	46,259	1,832,429
Intersegment sales and transfers	17,912	934	11,844	–	624	31,315	10,203	41,518
Segment sales	847,050	359,505	319,756	232,306	58,865	1,817,485	56,462	1,873,948
Operating income								
Operating income from sales to third parties *2	76,963	10,801	31,616	10,000	12,076	141,459	1,265	142,725
Intersegment operating income and transfers	(943)	(942)	(104)	859	(25)	(1,157)	(49)	(1,206)
Segment income	76,019	9,858	31,512	10,860	12,050	140,301	1,216	141,518

*1 Businesses that cannot be classified into the reportable segments are shown as others. These include PFI (Private Finance Initiative), renewable energy, finance and other businesses.

*2 Operating income from sales to third parties was computed by subtracting intersegment operating income and transfers from segment income. The total operating income from sales to third parties equals to operating income as shown in the consolidated statements of income.

*3 As described in "Notes Regarding Changes in Accounting Policies," the revenues and expenses of the Company's overseas subsidiaries and others were previously translated into Japanese yen using the spot exchange rate at each subsidiary's reporting date. However, effective from the beginning of the first quarter of the current consolidated fiscal year, the Company has changed the method of translation to the average exchange rate during the reporting period.

As a result of the retrospective application, compared to the figures before the change, segment sales in the first nine months of the previous fiscal year increased by 11,392 million yen in the overseas building construction, 7,824 million yen in the overseas civil engineering, and 3 million yen in the real estate, while segment income increased by 179 million yen in the overseas building construction, 211 million yen in the overseas civil engineering, and 41 million yen in the real estate, respectively.

(b) Reconciliation of Difference between Total Reportable Segment Income (loss) and the Amount as Shown in the Consolidated Statements of Income

(Yen in millions)

Income	April 1, 2024 - December 31, 2024	April 1, 2025 - December 31, 2025
Total reportable segment	96,107	140,301
Income from others	1,478	1,216
Elimination of intersegment transactions	16	1,206
Operating income in the consolidated statements of income	97,603	142,725

Notes Regarding Significant Changes in Shareholders' Equity:

Acquisition of Own Shares

At the Board of Directors dated February 10, 2025, the Company resolved to acquire its own shares, setting an upper limit of 20,000,000 shares of its common shares and a maximum total amount of share acquisition costs of 30.0 billion yen. During the first nine months of the current consolidated fiscal year, the Company acquired 8,670,200 of its common shares.

In addition, at the Board of Directors dated August 8, 2025, the Company resolved to acquire its own shares, setting an upper limit of 25,000,000 shares of its common shares and a maximum total amount of share acquisition costs of 40.0 billion yen. During the first nine months of the current consolidated fiscal year, the Company acquired 15,139,700 of its common shares.

As a result, the amount of treasury stock increased by 58,051 million yen during the first nine months of the current consolidated fiscal year.

Cancellation of Treasury Shares

At the Board of Directors dated August 8, 2025, the Company resolved to cancel 14,558,600 shares of its treasury shares and implemented on August 29, 2025.

As a result, the amount of retained earnings and treasury stock decreased by 26,728 million yen during the first nine months of the current consolidated fiscal year, respectively.

Notes Regarding Assumption of Going Concern:

There are no applicable items.

Notes Regarding Consolidated Statements of Cash Flows:

No quarterly consolidated statements of cash flows have been prepared for the first nine months of the current consolidated fiscal year. Depreciation and amortization (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the first nine months of the current consolidated fiscal year are as follows:

(Yen in millions)

	April 1, 2024 - December 31, 2024	April 1, 2025 - December 31, 2025
Depreciation and amortization	22,785	26,649
Amortization of goodwill	1,543	1,162

Significant Subsequent Events:

Cancellation of Treasury Shares

The Company, at a meeting of the Board of Directors held on January 22, 2026, resolved to cancel treasury shares acquired based on the resolution of the Board of Directors dated August 8, 2025, pursuant to Article 178 of the Companies Act and implemented as follows:

1. Class of shares cancelled — Common shares
2. Number of shares cancelled — 15,139,700 shares (2.1% of the total number of issued shares before the cancellation)
3. Date of cancellation — January 30, 2026

6. Non-consolidated Financial Statements

(1) Non-consolidated Balance Sheets

(Yen in millions)

	March 31, 2025	**December 31, 2025**	Change
Assets			
Current assets			
Cash and deposits	194,430	**117,241**	(77,189)
Notes receivable－trade	313	**482**	168
Electronically recorded monetary claims	12,945	**12,440**	(504)
Accounts receivable from completed construction contracts	848,985	**846,525**	(2,459)
Accounts receivable－real estate business and other	6,393	**4,353**	(2,039)
Short-term investment securities	10	**－**	(10)
Real estate for sale	2,116	**3,047**	931
Costs on uncompleted construction contracts	35,998	**53,149**	17,151
Costs on real estate business and other	6,992	**6,736**	(256)
Short-term loans receivable	46,819	**19,358**	(27,461)
Accounts receivable－other	84,799	**67,376**	(17,423)
Other	25,832	**132,053**	106,221
Allowance for doubtful accounts	(96)	**(87)**	9
Total current assets	1,265,541	**1,262,677**	(2,863)
Noncurrent assets			
Property, plant and equipment			
Buildings and structures	69,510	**71,280**	1,769
Machinery, equipment and vehicles	17,042	**17,001**	(40)
Tools, furniture and fixtures	3,742	**4,141**	398
Land	183,219	**190,591**	7,371
Leased assets	7	**9**	2
Construction in progress	11,289	**12,888**	1,598
Total property, plant and equipment	284,812	**295,912**	11,100
Intangible assets	7,902	**8,906**	1,003
Investments and other assets			
Investment securities	278,270	**290,299**	12,029
Shares and investments in capital of subsidiaries and affiliates	283,746	**295,583**	11,837
Long-term loans receivable	3,511	**10,624**	7,113
Claims provable in bankruptcy, claims provable in rehabilitation and other	610	**610**	－
Prepaid pensions cost	2,542	**2,436**	(105)
Other	9,023	**9,053**	30
Allowance for doubtful accounts	(683)	**(2,633)**	(1,949)
Total investments and other assets	577,019	**605,975**	28,955
Total noncurrent assets	869,735	**910,794**	41,059
Total assets	2,135,276	**2,173,472**	38,195

(Yen in millions)

	March 31, 2025	**December 31, 2025**	Change
Liabilities			
Current liabilities			
Notes payable－trade	4,556	**1,959**	(2,597)
Electronically recorded obligations	98,463	**89,660**	(8,802)
Accounts payable for construction contracts	513,317	**382,544**	(130,772)
Accounts payable－real estate and other	1,869	**1,362**	(506)
Short-term loans payable	67,111	**75,462**	8,351
Commercial papers	－	**126,000**	126,000
Lease obligations	4	**5**	0
Accounts payable	33,651	**2,591**	(31,060)
Accrued expenses	23,754	**18,593**	(5,161)
Income taxes payable	41,594	**16,639**	(24,955)
Advances received on uncompleted construction contracts	124,776	**172,834**	48,058
Deposit received－real estate and other	4,953	**5,169**	216
Deposits received	164,784	**186,720**	21,936
Provision for warranties for completed construction	2,734	**2,474**	(260)
Provision for loss on construction contracts	15,061	**3,852**	(11,209)
Deposits received from employees	25,255	**24,580**	(675)
Other	4,554	**1,239**	(3,315)
Total current liabilities	1,126,442	**1,111,688**	(14,753)
Noncurrent liabilities			
Bonds payable	60,000	**60,000**	－
Long-term loans payable	51,352	**67,828**	16,476
Lease obligations	3	**5**	1
Deferred tax liabilities	6,580	**20,574**	13,994
Deferred tax liabilities for land revaluation	14,696	**14,673**	(23)
Provision for retirement benefits	43,614	**42,614**	(999)
Provision for stock payments for directors	686	**517**	(168)
Provision for loss on business of subsidiaries and affiliates	3,312	**1,720**	(1,591)
Other	5,944	**7,118**	1,174
Total noncurrent liabilities	186,189	**215,053**	28,863
Total liabilities	1,312,632	**1,326,742**	14,110
Net assets			
Shareholders' equity			
Capital stock	57,752	**57,752**	－
Capital surplus			
Legal capital surplus	41,694	**41,694**	－
Total capital surpluses	41,694	**41,694**	－
Retained earnings			
Legal retained earnings	14,438	**14,438**	－
Other retained earnings			
Reserve for advanced depreciation of noncurrent assets	2,217	**2,187**	(30)
General reserve	460,000	**460,000**	－
Retained earnings brought forward	118,583	**156,041**	37,458
Total retained earnings	595,239	**632,667**	37,427
Treasury stock	(14,828)	**(45,990)**	(31,161)
Total shareholders' equity	679,857	**686,124**	6,266
Valuation and translation adjustments			
Valuation difference on available-for-sale securities	126,467	**144,339**	17,871
Revaluation reserve for land	16,318	**16,266**	(52)
Total valuation and translation adjustments	142,786	**160,605**	17,819
Total net assets	822,644	**846,730**	24,085
Total liabilities and net assets	2,135,276	**2,173,472**	38,195
(Reference)			
Interest-bearing debt balances	178,463	329,290	150,827

(2) Non-consolidated Statements of Income

(Yen in millions)

	April 1, 2024 - December 31, 2024	**April 1, 2025 - December 31, 2025**	Change
Net sales			
Net sales of completed construction contracts	1,218,870	**1,068,042**	(150,828)
Net sales of real estate business and other	14,727	**22,502**	7,775
Total net sales	1,233,597	**1,090,545**	(143,052)
Cost of sales			
Cost of sales on completed construction contracts	1,088,007	**897,581**	(190,426)
Cost of sales on real estate business and other	11,778	**18,273**	6,495
Total cost of sales	1,099,785	**915,854**	(183,931)
Gross profit			
Gross profit on completed construction contracts	130,862	**170,461**	39,598
Gross profit on real estate business and other	2,949	**4,229**	1,280
Total gross profit	133,811	**174,691**	40,879
Selling, general and administrative expenses	68,345	**75,701**	7,355
Operating income	65,466	**98,989**	33,523
Non-operating income			
Interest and dividend income	10,322	**39,749**	29,426
Other	1,393	**8,074**	6,681
Total non-operating income	11,715	**47,823**	36,107
Non-operating expenses			
Interest expenses	903	**1,100**	197
Other	1,504	**658**	(845)
Total non-operating expenses	2,407	**1,759**	(648)
Ordinary income	74,774	**145,054**	70,279
Extraordinary income			
Gain on sales of investment securities	34,612	**39,893**	5,281
Other	494	**2,171**	1,676
Total extraordinary income	35,107	**42,064**	6,957
Extraordinary loss	2,057	**624**	(1,433)
Profit before income taxes	107,824	**186,494**	78,670
Income taxes-current	26,943	**40,827**	13,884
Income taxes-deferred	4,585	**5,790**	1,205
Total income taxes	31,528	**46,618**	15,090
Profit	76,296	**139,876**	63,580