

OBAYASHI CORPORATION

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(Securities code: 1802; Tokyo Stock Exchange Prime Market)

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Notice Concerning Revisions to Full-Year Financial Results Forecasts and Dividend Forecasts (Dividend Increase)

OBAYASHI CORPORATION (hereinafter referred to as the “Company”) hereby announces the revised financial results forecasts and dividend forecasts for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026), disclosed on November 5, 2025 as described below.

1. Revisions to financial results forecasts for the fiscal year ending March 31, 2026

Consolidated

	Net sales	Operating income	Ordinary income	Profit attributable to owners of parent	Profit attributable to owners of parent per share (EPS)
Previously announced forecasts (A)	Yen in millions 2,570,000	Yen in millions 165,000	Yen in millions 172,000	Yen in millions 149,000	Yen 214.01
Revised forecasts (B)	2,570,000	195,000	205,000	170,000	244.03
Change (B-A)	0	30,000	33,000	21,000	
Change (%)	0.0	18.2	19.2	14.1	

(Reference) Vs the fiscal year ended March 31, 2025

Fiscal year ended March 31, 2025 (C)	2,590,765	142,469	152,236	145,355	202.91
Change (B-C)	(20,765)	52,530	52,763	24,644	
Change (%)	(0.8)	36.9	34.7	17.0	

Note: Due to a change in accounting policy, results for the fiscal year ended March 31, 2025, have been re-presented retrospectively.

Non-consolidated

	Net sales	Operating income	Ordinary income	Profit	Profit per share (EPS)
Previously announced forecasts (A)	Yen in millions 1,530,000	Yen in millions 111,000	Yen in millions 154,000	Yen in millions 146,000	Yen 209.70
Revised forecasts (B)	1,515,000	136,000	182,000	165,000	236.85
Change (B-A)	(15,000)	25,000	28,000	19,000	
Change (%)	(1.0)	22.5	18.2	13.0	

(Reference) Vs the fiscal year ended March 31, 2025

Fiscal year ended March 31, 2025 (C)	1,660,662	89,418	98,673	115,721	161.54
Change (B-C)	(145,662)	46,581	83,326	49,278	
Change (%)	(8.8)	52.1	84.4	42.6	

2. Reasons for revision

(1) Non-consolidated forecasts

Net sales are expected to decrease by 15.0 billion yen mainly due to progress with some projects below the previous projections in the domestic building construction business.

In terms of profit and loss, operating income is expected to increase by 25.0 billion yen, ordinary income by 28.0 billion yen, and net income by 19.0 billion yen from the previous forecasts, mainly due to an increase in gross profit on completed construction contracts resulting from reduction of construction costs and change orders mainly for projects in the final stage of their construction period in the domestic building construction and domestic civil engineering businesses.

The profit margin on completed projects is expected to be 15.9%; 15.2% for building construction and 17.8% for civil engineering. (The previous forecast was 13.9%; 13.1% for building construction and 16.3% for civil engineering.)

(2) Consolidated forecasts

In addition to the revision of the non-consolidated forecasts, operating income is expected to increase by 30.0 billion yen, ordinary income by 33.0 billion yen, and profit attributable to owners of parent by 21.0 billion yen, from the previous forecasts. These are mainly due to an increase in gross profit on completed construction contracts resulting from further improved profitability in the overseas construction subsidiaries.

3. Revision to the dividend forecast

(1) Details of the revision

(Yen)

	Dividend per share		
	End of 2Q	End of 4Q	Annual
Previously announced forecasts		41.00	82.00
Revised forecasts		46.00	87.00
Dividend paid	41.00		
Results of previous fiscal year (Fiscal year ended March 31, 2025)	40.00	41.00	81.00

(2) Reasons for the revision

For annual ordinary dividends, the Company has a policy that sets a dividend on equity ratio (DOE) of around 5%, with a priority on maintaining long-term stable dividends.

<Reference: Annual ordinary dividends based on DOE of around 5%>

$\text{DOE } 5\% = [(\text{Equity as of the end of the previous fiscal year} + \text{Equity as of the end of the current fiscal year}) / 2] \times 5\%$

→ Target for total annual ordinary dividends (interim + year-end)

Based on this policy, the Company plans to pay a year-end dividend of 46 yen per share (an increase of 5 yen from the dividend forecast announced on November 5, 2025). As a result, the annual ordinary dividend, including the interim dividend of 41 yen per share, will be 87 yen per share (consolidated dividend payout ratio of 35.7%, an increase of 6 yen from the previous year).

(Note) The above forecasts are based on information currently available to the Company and certain assumptions that are judged to be reasonable and are not intended as a guarantee that they will be realized. Actual results may differ significantly due to various factors.

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